

Message Text

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TAGS: NATO, MPOL
SUBJECT: PAPS - PERIODIC ARMAMENTS PLANNING SYSTEM -
COMMENTS ON FINAL DRAFT INTERIM REPORT TO CNAD

REF: PAPS STUDY GROUP DRAFT INTERIM REPORT TO CNAD
(TO BE ISSUED AS AC/259 (PAPS) D/27)

1. IN PARAGRAPH 2 BELOW WE PROVIDE MISSION COMMENTS
ON REF DOCUMENT. WASHINGTON MAY WISH SOME OF THE
RECOMMENDED CHANGES SENT TO PAPS STUDY GROUP MEMBERS
BEFORE 28 AUGUST SO THAT THEY CAN COME TO THE 30-31
AUGUST MEETING MORE NEARLY PREPARED TO APPROVE THE
DOCUMENT. ACTION REQUESTED: WASHINGTON GUIDANCE
BY OOB, 25 AUGUST.

2. COMMENTS AND RECOMMENDATIONS:
- A. PARA. 11: LINE 8: RECOMMEND INSERT "CNAD
MAIN ARMAMENT GROUPS" BETWEEN "STAFF" AND "MAG", AND
ENCLOSE MAG IN PARENTHESES. THIS WILL EXPLAIN AN
UNUSUAL ACRONYM. NATO GLOSSARY OF ABBREVIATIONS
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(AAP-15) DEFINES MAG AS A MILITARY ADVISORY GROUP.

- B. PARA. 17.
- (1) LINE 11: CHANGE STAFF TO STAFFS.
- (2) LAST TWO SENTENCES: IT IS NOT CLEAR

WHO MAKES THE DECISION AS TO WHETHER OR NOT A MISSION NEED WILL MAKE A "SIGNIFICANT IMPACT ON ALLIANCE MILITARY CAPABILITIES". RECOMMEND THE PARAGRAPH BE CONTINUED BY ADDING: "THE DECISION WHETHER OR NOT TO FOLLOW THE PAPS PROCESS COULD BE MADE BY THE ASYG/DS AT A NADREPS MEETING BASED ON THE ADVICE OF NADS, NMAS AND NATO STAFF MEMBERS."

- C. PARA. 19.

- (1) FIRST SENTENCE: THIS PRESUMES THAT SOME NATIONS WILL MAKE A DECISION NOT TO PARTICIPATE IN DEVELOPMENT (PHASE 3) BASED SOLELY ON THE SUBMISSION OF A MISSION NEED. RECOMMEND REPHRASE THE SENTENCE TO READ: "ALL NATIONS WOULD BE ENCOURAGED TO JOIN THIS INITIAL GROUP ACTIVITY, EVEN IF THEY INITIALLY HAVE NO INCLINATION TOWARD PARTICIPATING IN SUBSEQUENT PHASES."

- (2) LAST SENTENCE: THIS IS TRUE, BUT IS PHRASED TOO STRONGLY, AND OMITTS INTEROPERABILITY. RECOMMEND REPHRASE SENTENCE TO READ: "THUS THE DEVELOPING NATIONS WOULD INCREASE THE CHANCES OF EXPANDED STANDARDIZATION THROUGH PURCHASE BY OTHER
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NATIONS, OR AT LEAST ENHANCE THE POSSIBILITY OF INTEROPERABILITY WITH SYSTEMS OTHER NATIONS MAY POSSESS IN THE SAME TIMEFRAME."

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- D. PARA. 20: LINE 8: TO BE CONSISTENT WITH LATER DISCUSSION OF THE STAFF TARGET RECOMMEND DELETE THE WORD "DRAFT" SINCE IT IS UNDERSTOOD THAT A DOCUMENT IS IN PRELIMINARY FORM UNTIL APPROVED.

- E. PARA. 20: NEXT TO LAST SENTENCE: A "SET" CAN CONSIST OF ONE WHICH WOULD BE CONTRARY TO CM(66)33 AND WOULD MAKE LITTLE SENSE. RECOMMEND CHANGE NEXT TO LAST SENTENCE TO START: "APPROVAL BY TWO OR MORE INTERESTED NATIONS...."

- F. PARA. 20: LAST SENTENCE: EXPERIENCE (AT LEAST IN THE NNAG) HAS SHOWN THAT DEVELOPING AN OUTLINE STAFF TARGET REQUIRES SEVERAL SHORT MEETINGS, WITH CONSULTATION IN CAPITALS BETWEEN MEETINGS. MANY NATIONS, PARTICULARLY SMALLER ONES, WILL BE UNABLE TO PROVIDE REPRESENTATIVES OF THE REQUISITE

OPERATIONAL AND DEVELOPMENT EXPERIENCE (REF:
PARA. 18) TO MEET EVERY FOUR TO SIX WEEKS OVER
A HALF YEAR PERIOD. RECOMMEND CHANGE THE LAST SEN-
TENCE TO READ: "THIS STAGE, FROM ESTABLISHMENT
OF THE AD HOC SUBGROUP TO SUBMISSION TO THE NATIONS,
SHOULD BE ACCOMPLISHED AS QUICKLY AS POSSIBLE,
HOPEFULLY LESS THAN NINE MONTHS.

- G. PARA. 21: LAST SENTENCE: 12 MONTHS IS
ABOUT RIGHT TO EVALUATE PRE-FEASIBILITY STUDIES

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PROVIDED BY ANOTHER NATION, AND WRITE THE STAFF
TARGET. 18 MONTHS IS ABOUT RIGHT IF NIAG CONDUCTS
THE STUDIES. HOWEVER, TWO YEARS IS MORE ACCURATE
FOR NEW STUDIES CONTRACTED WITH THE INDUSTRIES OF
PARTICIPATING NATIONS. RECOMMEND "18" BE CHANGED
TO "24".

- H. PARA. 22: FOURTH SENTENCE, STARTING IN
LINE 7: SINCE THE POSSIBILITY EXISTS THAT NATIONS
MAY HAVE TO FUND PRE-FEASIBILITY STUDIES, RECOMMEND
THIS SENTENCE BE QUALIFIED BY INSERTING THE WORD
"SIGNIFICANT" BETWEEN "OF" (END OF LINE 9) AND
"NATIONAL" (FIRST WORD, LINE 10).

- I. PARA. 24: LAST SENTENCE: THIS INFERS THAT
THE PURPOSE OF A NATO STEERING COMMITTEE IS "LIAISON",
WHEREAS, ITS REAL FUNCTION IS DESCRIBED IN PARA. 25.
RECOMMEND DELETE THE WORD "FOR" LINE 7 BETWEEN
"ESTABLISHED" AND "LIAISON" AND REPLACE WITH, "WHICH,
INTER ALIA, WOULD PROVIDE".

- J. PARA. 25: FIRST SENTENCE: THIS GIVES THE IMPRESSION THAT THE AD HOC SUBGROUP WAS NOT MULTI-NATIONAL. RECOMMEND INSERT THE FOLLOWING UNCLASSIFIED

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IN LINE 1 BETWEEN "TEAM" AND "WOULD": ", UNDER THE DIRECTION OF THE NATO STEERING COMMITTEE AND ITS SUBORDINATE MANAGEMENT ORGANIZATION,".

- K. PARA. 31: SECOND SENTENCE: THIS LOOKS LIKE IT IS AN AMPLIFICATION OF THE "INITIAL PROJECT PLAN" ESPECIALLY SINCE THE INITIAL PROJECT PLAN IS NOT MENTIONED AFTER PARA. 22. RECOMMEND INSERT THE FOLLOWING IN LINE 3 BETWEEN "PLAN" AND "WHICH": ", BASED ON THE INITIAL PROJECT PLAN,".

- L. PARA. 35: FIRST SENTENCE: THE ADDITIONAL REPORTS ARE REDUNDANT TO THOSE CALLED FOR IN PARA. 33. RECOMMEND DELETE THE ENTIRE FIRST SENTENCE.

- M. PARA. 39: THE ITEMS LISTED IN PARA. 38 LOOK LIKE APPROPRIATE DATA THAT AN EXPANDED NAPR COULD PROVIDE. NAPR WAS MENTIONED IN THE JULY REVISED DRAFT OF THIS PAPER, BUT WAS OMITTED HERE. ALSO, PARA. 45 REFERS BACK TO DISCUSSION OF NAPR IN PHASES 3 THROUGH 6. RECOMMEND DELETE PARA. 39 AND REINSERT THE FIRST SENTENCE OF THE PARAGRAPH CONTAINED IN THE JULY REVISED DRAFT PAPER. THE FIRST SENTENCE OF PARA. 40 WOULD READ: THE CURRENT NAPR SHOULD BE REDIRECTED TO OBTAIN THESE DATA AND THE INTERNATIONAL STAFF SHOULD PUBLISH IT FOR THE CNAD, NMAS, NAMSA AND OTHER INVOLVED BODIES.

- N. PARA. 45: LAST SENTENCE: THE PAPER ONLY DISCUSSES NAPR IN PHASE 6. THE INTEGRATION OF NAPR INTO PAPS IS STILL NOT CLEAR. USE OF NAPR UNCLASSIFIED

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IN PHASES 3 AND 4 DOES NOT SEEM APPROPRIATE. RECOMMEND INCLUDE A NAPR STATEMENT IN PARA. 39 (SEE 2.M. ABOVE) AND CHANGE LINE 6 OF PARA. 45 TO READ "...PHASES 5 AND 6...".

- O. TABLE 1: BETWEEN PHASE 1 AND 2: THERE IS NO MENTION OF THE "INITIAL PROJECT PLAN" CALLED FOR IN PARA. 22. RECOMMEND INSERT A LINE BETWEEN "STAFF TARGET" AND "PROJECT STRATEGY DEVELOPMENT PLAN" TO READ, LEFT TO RIGHT--1: INITIAL PROJECT PLAN: ENSURE TECHNICAL, POLITICAL, MILITARY AND MANAGERIAL FACTORS ARE CONSIDERED: AD HOC SUBGROUP (PANEL) OF APPROPRIATE MAG.: ONE-TIME AT THE END OF PHASE 1.
- P. PARA. 52: LINE 2: IF THE ORGANIZATIONAL CHANGES THAT SYG LUNS HAS SUGGESTED AS A RESULT OF THE LTDP TAKE PLACE, THE DIRECTOR OF PLANNING AND LOGISTICS WILL LOSE HIS LOGISTICS SECTION. IN THAT CASE, THE NEW POSITION OF DIRECTOR OF PLANNING WOULD BE APPROPRIATE FOR THE FUNCTIONS IDENTIFIED HERE. RECOMMEND A SENTENCE BE ADDED AT THE END OF THE PARAGRAPH: "SHOULD A SEPARATE LOGISTICS DIVISION BE ESTABLISHED ON THE INTERNATIONAL STAFF, THE CURRENT DIRECTOR OF PLANNING AND LOGISTICS WOULD BE SUITABLE TO ASSUME THIS FUNCTION".
- Q. PARA. 56: BEFORE MISSION ANALYSIS IS DISCUSSED, IT WOULD SEEM LOGICAL THAT THE FIRST PRIORITY ACTIVITY WOULD BE TO FILL IN THE "FRAMEWORK" WITH MORE DETAIL WHERE NEEDED. RECOMMEND A PARAGRAPH BE INSERTED AS FOLLOWS:

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- BECAUSE THE PROCEDURES OF SOME PHASES OF A WEAPONS SYSTEM LIFE CYCLE HAVE NOT YET BEEN DISCUSSED IN ADEQUATE DETAIL, THE STUDY GROUP

SHOULD CLARIFY AND AUGMENT CERTAIN PHASES, AND
FILL IN ANY PROCEDURES OR PROCESSES WHERE NEEDED
TO ENSURE THE SMOOTH BUT EXPEDITIOUS PROGRESS OF A
WEAPON SYSTEM'S DEVELOPMENT AND USE. THIS TASK
SHOULD BE COMPLETED BY SPRING 1979.

- R. PARA. 60: LAST TWO SENTENCES: WE ARE NOT
SURE THERE IS FULL STUDY GROUP AGREEMENT ON THIS.
THE LOGIC IS GOOD, BUT THE MILITARY COMMITTEE
WILL PROBABLY OBJECT. NO RECOMMENDED WORDING.

- S. PARA 61.B.: LINE 2, FIRST WORD: TYPO,
CHANGE "IN" TO "IS".

- T. PARA 63: LINE 2: TYPO, CORRECT SPELLING
OF SCENARIOS.

- U. PARAS. 70 THROUGH 73: AC/259 SERIES
DOCUMENTS REFER TO THE "NAPR COORDINATION TEAM".
RECOMMEND CHANGE "COORDINATING" TO "COORDINATION",
WHERE APPEARING.

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- V. ANNEX 1, PARAS. 3 THROUGH 6: IF POSSIBLE,
THE DESCRIPTIONS OF "OUTLINE STAFF TARGET", "STAFF
TARGET", "PROJECT STRATEGY AND DEVELOPMENT PLAN",
AND "STAFF REQUIREMENT" SHOULD BE EXPANDED TO THE
SAME LEVEL OF DETAIL AND DESCRIPTION AS THE "MISSION
NEED DOCUMENT". NO RECOMMENDED WORDING.

- W. ANNEX 1, BETWEEN PARAS 4 AND 5: A PARAGRAPH
SHOULD BE INSERTED, TITLED "INITIAL PROJECT PLAN",
WHICH INDICATES THE NATURE AND CONTENT OF THE
DOCUMENT CALLED FOR IN PARA. 22 OF THE BODY OF THE
REPORT. NO RECOMMENDED WORDING.

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